

eliminating racism empowering women ywca

O'ahu

2020 ANNUAL REPORT



YWCA IS ON A MISSION

YWCA O'ahu is a charter member of YWCA USA and is one of more than 200 community associations nationwide which share the mission of eliminating racism, empowering women and promoting peace, justice, freedom, and dignity for all.

Since 1900, YWCA Oʻahu has been opening doors of growth and change for women. Today, it is the largest and oldest women's membership organization in the State of Hawaiʻi.

2020 EXECUTIVE STAFF

Chief Executive Officer Noriko Namiki Chief Operating Officer Terri Funakoshi Chief Financial Officer Jonathan Townsley

2020 DEPARTMENT DIRECTORS

Advocacy Jen Wilbur

Development & Community Relations Cara Mazzei

Economic Advancement Programs Kehaulani Coleman

Finance Phillip Doerr

MBDA EWOC Business Center Shan Wirt

Patsy T. Mink Center for Business & Leadership Colleen McAluney

2020 BOARD MEMBERS

Chair Dana Tokioka
Vice Chair Darlene Blakeney
Treasurer Cayenne Pe'a
Secretary Rachel Cunningham
Immediate Past Chair Kristi Inkinen-Yanagihara

Sophie Adversalo • Emi Au • Catie Cullison • Susan Ing • Colette Masunaga Heather Miyasato • Kendra Oishi • Catherine Schultz • Tracy Tanaka

LOCATIONS



YWCA Kokokahi 45-035 Kāne'ohe Bay Dr. Kāne'ohe, HI 96744 (808) 247-2124



YWCA Laniākea 1040 Richards St. Honolulu, HI 96813 (808) 538-7061



YWCA Fernhurst 1566 Wilder Ave. Honolulu, HI 96822 (808) 941-2231

CEO MESSAGE

Aloha to the friends of YWCA O'ahu,

You've seen it and lived it yourself. Life with COVID-19.

The year 2020 brought us unexpected and extraordinary challenges. We certainly did not foresee the pandemic impacting every aspect of our operations as we prepared for the year. In fact, I remember people talking about the positive outlook the year might bring with the number 2020 implying 20/20 — a clear vision.

How often did you hear the word "pivot"? The pandemic forced us to "pivot" or modify everything around us — how we live, how we work and how we communicate with each other. The tasks in front of us felt insurmountable at times but together we tackled every hurdle that came our way in order to keep serving the community, which needed to rely on us to clear their own hurdles.

COVID-19 put a hold on many of our regular activities across the country and around the world. It felt like everything stopped in a freeze frame.

YWCA O'ahu did not stop its work in 2020.

Our transitional housing facility Fernhurst kept its doors open so that women transitioning out of incarceration would have a safe place to live as they re-entered society during this unprecedented time.

Survivors of domestic violence received employment and suiting services through our Dress for Success program where our staff pivoted from our traditional "high-touch" and "face-to-face" service delivery to an online approach.

Business owners feeling lost found someone to help them at the Patsy T. Mink Center for Business & Leadership (MCBL) so that they could focus on the issues that mattered most to them, such as applying for the Paycheck Protection Program (PPP) and negotiating their rents/leases with their landlords. Our

staff showed up for them every day no matter where they were so that Hawaii's entrepreneurs would boost their chances of survival.

We had to make some tough decisions out of safety and security concerns. We were not able to meet with hundreds of attendees in a hotel ballroom to celebrate women's leadership as we have done over the last forty years through LeaderLuncheon. The cancellation of our largest annual fundraiser instantly created a deficit of several hundred thousand dollars.

We had to shut down some of our programs such as Health & Wellness, Aquatics and Camps to meet the state's restrictions. I am grateful that our staff kept bringing creative solutions. One example is the introduction of the WellnessLiving app, which offers our Health & Wellness members an alternative to take some classes from the comfort of their homes. We might not have been able to offer perfect solutions to every challenge and we will continue to modify our practices in this new business environment. We will make every effort to do so in a thoughtful way with all of you in mind.

This report is proof of how we showed up for our community in the year 2020. It is a testament to the resilience and commitment of our staff to our mission of eliminating racism and empowering women during what might have been the hardest year of their personal and professional lives.

Despite all the hardships we've gone through, the year 2020 brought us a special occasion for celebration with the organization's 120th anniversary. It is a privilege to have a long history of service for our beloved Hawai'i community and we intend to continue to stay with you all for another century and more.

Thank you for sticking with us.



Noriko Namiki Chief Executive Officer

BUSINESS/LEADERSHIP

PATSY T. MINK CENTER FOR BUSINESS & LEADERSHIP

The Patsy T. Mink Center for Business & Leadership (MCBL) was established by YWCA Oʻahu, the U.S. Small Business Administration and community partners to become the only Women's Business Center (WBC) in Hawaiʻi. WBCs are designed to assist women in starting and growing small businesses, and seek to "level the playing field" for women entrepreneurs who still face unique obstacles in the business world. MCBL is named in honor of Patsy T. Mink for her dedication to helping women through legislative reforms. The Center also provides educational and developmental opportunities for women seeking to grow in their career and step into leadership roles within their industries and community.





MCBL PROGRAMS

- Free to low-cost Business & Legal Counseling
- Launch My Business (business development)
- Grow My Business (business development)
- Launch My Nonprofit (nonprofit development)
- Patsy T. Mink Leadership Alliance (leadership development for mid-career professional women)
- Wahine Rising (building core competencies for future women leaders)
- Mink Wahine Leadership Series (4 quarterly events focused on leadership issues and topics relevant to professional women in Hawai'i)
- **Girls' Summit** (mentoring for high school and middle school girls)
- Shop Small Hawaii community initiative
- MCBL Toastmasters



2020 IMPACT

- Supported the creation of 12 new businesses
- Provided more than 260 counseling sessions to COVID-19 affected small businesses
- Trained more than 1,297 unique clients at over 60 events
- Clients obtained a total of 49 Capital Infusion
 Transactions totaling \$4,367,433

SNAPSHOTS

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BUSINESS/LEADERSHIP

As a result of the COVID-19 pandemic, small businesses across the world have faced an unprecedented economic disruption. Many of Hawaii's local small businesses are continuing to do their best to manage their businesses during this difficult time and to promote a healthy environment for loyal customers and staff. In response, MCBL held a special **Fall 2020 Grow My Business course focused on Recovery, Resilience & Growth**. Over 7 weeks, the Grow My Business cohort participated in interactive sessions providing insight and tools to help them build a resilient business that can better withstand economic crises, recover, and grow.

Since March 2020, MCBL has provided assistance to small businesses in our community through **remote business and legal counseling and training**. To support local small businesses, MCBL updated its website to include a comprehensive COVID-19 Assistance page that includes COVID-19 Informational Resources, Federal and Local Assistance Information, and an on-demand video library. In addition, MCBL provided online webinars for small businesses on topics including the Paycheck Protection Program, Economic Injury Disaster Loan, Effectively Managing a Remote Workforce, and Small Business Legal Issues.





The Patsy T. Mink Leadership Alliance (PTMLA)

began in September 2016 and is a robust, 10-month program designed for emerging women leaders who are committed to personal growth, professional impact, and community change. This program further develops management and leadership skills in an effort to increase the representation of women executives in Hawai'i. Through facilitated sessions, the cohort has the opportunity to engage directly with established business professionals and build alliances with fellow Mink Leaders. In response to the pandemic, the Leadership Alliance sessions were transitioned online. The Cohort 5 curriculum was updated to cover topics relevant to the current issues that leaders in our community were facing as a result of COVID-19. Today we celebrate an alumni base of 91 Mink Leaders.

BUSINESS DEVELOPMENT



SHOP SMALL HAWAII

Shop Small Hawaii is a community initiative and program under the Patsy T. Mink Center for Business & Leadership that provides support to the local Hawaii small business community. Shop Small Hawaii's mission is to provide business resources and tools to small business owners in Hawaii which include retailers, service providers, culinary, agriculture, art and hospitality. We do this through educational workshops, promotions and special events in collaboration with community partners. The #SHOPSMALLHAWAII campaign is a year-round celebration of small business owners with an annual celebration on the Saturday after Thanksgiving - Small Business Saturday Hawaii. In 2020, the Shop Small Hawaii Online Directory was created to connect over 300 local small businesses with consumers.



SUCCESS STORY: D'VINE WINE BAR KAILUA

Maureen Willett is the co-owner of D'Vine Wine Bar Kailua and has been a Shop Small Hawaii Business Member since 2019. As COVID shut down Hawaii's economy, MCBL provided counseling support to Maureen as she applied for the Small Business Administration's Paycheck Protection Program. In response to the changing economy, Maureen found innovative ways to shift her business to provide catering for special events, deliveries and online wine sales. It was a highlight for MCBL to support Maureen's business as she provided catering for two of MCBL's socially distanced holiday events: the Leadership Alliance Thanksgiving Mixer and the Wahine Leadership Series Pau Hana event, creating over 200 delicious meals.

NEW PROGRAM LAUNCH

In line with our mission of "eliminating racism, empowering women," YWCA Oʻahu launched the Enterprising Women of Color (EWOC) initiative at its historic downtown headquarters building, YWCA Laniākea, in October 2020.

EWOC is a growing nationwide network established by the U.S. Minority Business Development Agency to promote minority small business owners, with a focus on women entrepreneurs. Clients served by MBDA represent an inclusive group of Black, Asian-American, Native American, Latinx, Pacific Islander and Hasidic Jewish business owners across the country.

The Enterprising Women of Color initiative provides diverse and dynamic women entrepreneurs with resources, training, mentorship and events aimed at facilitating access to contracts and governmental funding for medium-sized minority businesses.

The launch of the YWCA Oʻahu MBDA EWOC Business Center was made possible by a \$1 million MBDA grant to support new staffing, program development and client outreach.

MBDA EWOC CENTER











YWCA Oahu's new app on the WellnessLiving platform was launched in early 2020. The app provided our members a new way of booking classes and reservations for pool activities. Loyal fitness members who used the app regularly, such as Amy Kawakami (above left), earned points redeemable for YWCA Oʻahu rewards.

HEALTH & WELLNESS



YWCA Oahu's Health & Wellness program found innovative ways to keep members active during the COVID-19 pandemic. In addition to offering virtual exercise classes, fitness instructors held onsite sessions following government guidelines for social distancing and protective equipment.

DRESS FOR SUCCESS



Going Places. Going Strong.



Dress for Success Honolulu, a cornerstone program at YWCA Oʻahu for almost two decades, empowers women to break the cycle of poverty and achieve economic independence and confidence by providing them with professional attire, employability skills and the tools to sustain a job.



DFSH PROGRAM UPDATES

From the onset of the COVID-19 pandemic and during mandatory shutdowns, Dress for Success Honolulu (DFSH) Economic Advancement programs continued. Suiting appointments, "Moving Forward" job training and job readiness classes, and Professional Women's Group pivoted to virtual offerings, with little to no gaps in services.

Of specific note, suitings, which usually require face to face interaction, continued to be provided by phone consult then sharing of photos of outfits, and drive-by pickups of items.

In November and December, the popular Monthly Benefit Clothing Sale was restarted with COVID-19 preventative guidelines, and both sales met monthly financial goals.



2020 IMPACT

- Held **4 in-person Benefit Clothing Sales** under COVID-19 guidelines
- Held 11 Professional Women's Group meetings (in-person + online)
- Provided 5 job readiness training series
- Provided nearly 140 suitings for women entering the workforce



A COMMUNITY EFFORT

In early June 2020, budgetary concerns led the State Public Safety Department to end its contract with YWCA O'ahu for the communitybased work furlough program at Fernhurst. Public concerns grew quickly, as this decision would send Fernhrst furlough residents back to the Women's Community Correctional Center (WCCC) in Kailua. Program supporters mobilized to organize a rally and widespread outreach. Their online petition campaign garnered nearly 170,000 signatures. Support from various community sectors for the "#FernhurstWomen" effort gave Fernhurst furlough program participants a second chance at continuing their community-based reintegration with YWCA Oʻahu.









Photos clockwise from top: Community rally at the State Capitol; Fernhurst alumna Jennifer Hughes shares her story in a video testimonial; Fernhurst program graduates Maryann Bray, Lois Kim and Kepola Dudoit hold signs to urge support for the work furlough program.

ADVOCACY

The "Until Justice
Just Is" campaign
was launched
by YWCA USA in
response to the
issues of race and
police brutality
that rocked the
nation following
the deaths of
George Floyd and
Breonna Taylor.





Health & Wellness members showed their support for International Women's Day on March 8.



YWCA Oʻahu staff participated in the national Week Without Violence campaign.

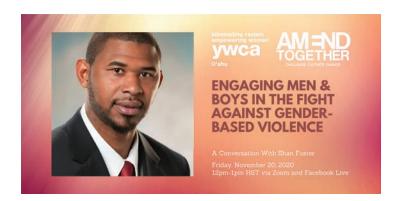
EQUITY, JUSTICE AND CIVIC ENGAGEMENT

2020 was a year unlike any other in the mission to "eliminate racism, empower women." #BlackLivesMatter, the centennial anniversary of the passage of the 19th Amendement allowing women the right to vote, the economic disparities revealed by COVID-19 — these events in 2020 emphasized the need for heightened focus on social justice issues.

YWCA O'ahu showed its solidarity for gender equity and racial justice through renewed advocacy efforts. Here are a few snapshots of our "mission in action."



YWCA Oʻahu staff joined in a "Justice for Breonna Taylor" peaceful protest at the Honolulu State Capitol.



YWCA Oʻahu hosted a powerful discussion with Shan Foster of AMEND Together (YWCA Nashville & Middle Tennessee) about gender-based violence.



2020 marked the centennial anniversary of the passage of the 19th Amendment, which gave women the right to vote after a long suffrage movement. The YWCA Oʻahu development and marketing team, at the Honolulu Hale ballot box above, joined nationwide voter intiatives such as When We All Vote and our local Office of Elections to encourage voter turnout in our community. Through blog posts (see quote at right) and social media, the team provided insights and resources for Hawaii's first-ever all-mail election.

ADVOCACY

66

Our collective mission, to empower women and promote justice and dignity for all, is impossible when our country's most vulnerable individuals are not included in the census count or ballot box.

"

- Cara Mazzei, CFRE, Director of Development & Community Relations, YWCA Oahu



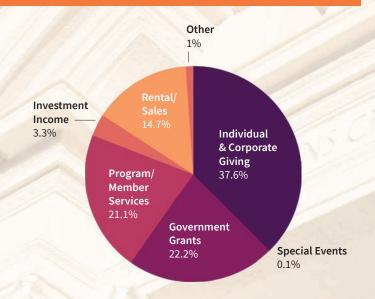


CELEBRATING RBG

Supreme Court Justice Ruth Bader Ginsburg died on September 20, 2020, at the age of 87. She was a longstanding champion for gender equity, an icon for feminism whose 27-year tenure on the nation's highest court covered many critical cases in the social justice sphere.

YWCA Oʻahu collaborated with several local community groups to organize commemorative events in honor of Justice Ginsburg. On October 24, YWCA Laniākea served as the site for a drivethru lei drop-off memorial. That evening, a candlelight vigil was held at the State Capitol to celebrate Justice Ginsburg's remarkable life.

FINANCIAL REVIEW

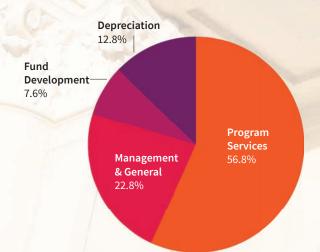


2020 SUMMARY (UNAUDITED)

Sources of Income

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Other	\$69,179
Rentals/Sales	\$1,016,675
Investment Income	\$228,611
Program/Member Services	\$1,461,544
Government Grants	\$1,534,006
Special Events	\$6,275
Individual & Corporate Giving	\$2,596,306

Total \$6,912,596



Use of Funds

Program Services	\$2,693,049
Management & General	\$1,081,360
Fund Development	\$360,293
Depreciation	\$605,572

Total \$4,740,274

	2020 Financial Report (Unaudited)	2019 Financial Report (Audited)
Total Income	\$6,912,597	\$4,987,271
Total Expenses	\$4,134,702	\$4,663,954
Depreciation	\$605,572	\$627,579
Net Cash (Used in operating activities)	\$2,397,456	\$218,831
Income (Loss)	\$2,172,323	\$(304,262)
Beginning Assets	\$9,247,283	\$9,546,792
Ending Assets	\$11,902,744	\$9,247,283
Total Liabilities	\$943,883	\$460,745
Total Equity	\$10,958,861	\$8,786,538

CULTIVATING CONNECTION AND COLLABORATION

Despite the challenges presented by the COVID-19 pandemic, YWCA Oahu's donors and community partners demonstrated a strong commitment to supporting our mission. Our marketing and development team pivoted to provide alternatives for traditional annual events and fundraising activities which could not take place in 2020 due to COVID-19 restrictions. What resulted were indomitable examples of aloha and the 'ohana spirit.

In 2020, YWCA Oʻahu also launched the **Elizabeth Fuller Legacy Society** for planned giving (image below), and our volunteers Kathy Inkinen and Cayenne Peʻa were featured in the national **#TogetherWeCan campaign by Coca-Cola in Times Square** (image at right). We are grateful for such amazing support!



GIVING/COMMUNITY





The 2020 LeaderLuncheon, our major spring fundraiser slated to be held at the Sheraton Waikiki on May 7, was canceled at the onset of the pandemic. In lieu of the event, a special 120th anniversary fundraising campaign was launched in early 2020 on social media channels and the YWCA Oʻahu website.

The 43rd Annual LeaderLuncheon honorees, left to right in the adjacent photo, were: Jill Higa (senior executive vice president, Bank of Hawaii); Shelley Cramer (vice president and general manager, Saks Fifth Avenue); Judy Bishop (owner and president,

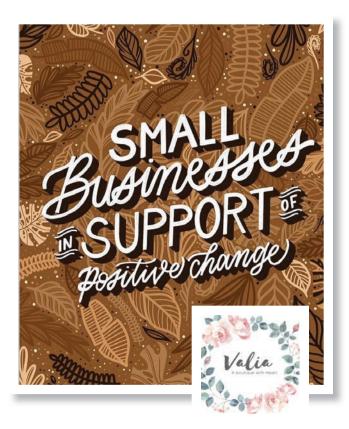
Bishop & Co.); Catherine Betts (deputy director, State of Hawai'i Department of Human Services).





GIVING/COMMUNITY

COMMUNITY PARTNERSHIP



Valia Honolulu boutique owner Camille Heung (in photo below, at right) rallied local entrepreneurs together for a special silent auction on Instagram in July 2020. The "Small Businesses in Support of Positive Change" auction proceeds benefitted YWCA Oʻahu and NAACP. Camille also orgranized a fall donation drive for Dress for Success Honolulu.



YWCA OʻAHU DONORS

GIFTS \$75,000+

Anonymous

Hawaii Community Foundation

U.S. Small Business Administration

Honolulu Star-Advertiser

Kamehameha Schools

City & County of Honolulu

State of Hawaii Department of Human Services

Zilber Family Foundation

GIFTS \$10,000+

Allstate Foundation

Frederick S. and Mary B. Lyman Trust

Honolulu Federal Credit Union

U.S. Department of Commerce

Consuelo Zobel Alger Foundation

First Hawaiian Bank Foundation

Bank of Hawaii Foundation

Central Pacific Bank

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YWCA USA

Atlas Insurance Agency Foundation

First Hawaiian Bank

H.T. Hayashi Foundation

The Mamoru & Aiko Takitani Foundation

First Hawaiian Bank Foundation

Aloha United Way

State of Hawaii Department of Agriculture

Bank of Hawaii

HomeStreet Bank

Island Insurance Foundation

Pearlside Church

Fidelity Charitable

Hawaii Medical Services Association

GIFTS \$5,000+

Atherton Family Foundation

Cooke Foundation, Ltd.

Economic Injury and Disaster Loan Program

Friends of Hawaii Charities, Inc.

Jodi Lam & Tim Takaezu Fund of the Hawaii Community Foundation

Hawaii Women's Legal Foundation

Hawaiian Electric Industries Charitable Foundation

HTH Asset Management Corporation

The Pettus Foundation Trust

Windward Spouse Abuse Center

Thomas Kosasa

Ginny Tiu

First Insurance Company of Hawaii Charitable Foundation

Sunny Mudd

Alexander & Baldwin

The Harry and Jeanette Weinberg Foundation

Remi Collections LLC

Saks Fifth Avenue

The Queen's Health Systems

Women's Fund of Hawai'i

Colleen Minami

A full listing of our 2020 donors can be found online at www.ywcaoahu.org

GIVING/COMMUNITY



YWCA Oʻahu staff showed their gratitude to donors who contributed to the year-end #SustainOurYWCA fundraising campaign. The campaign, which successfully raised more than \$130,000, included donation challenge matches from Island Insurance Foundation & Atlas Foundation, PBR Hawaii & Associates Inc., and additional support from Central Pacific Bank.

MAHALO TO OUR YEAR-END CAMPAIGN SPONSORS









CENTRAL PACIFIC BANK

MISSION MAKING SOCIETY MEMBERS (AS OF DECEMBER 2020)

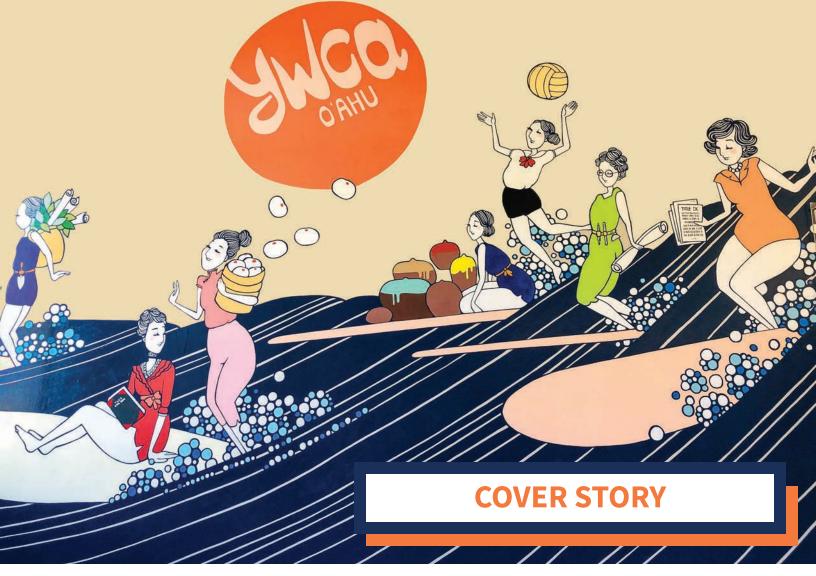
\$5,000 over 5 years

Altres, Inc.
Dr. Belinda Aquino, Ph.D.
Roselle Chin
Faye Chiogioji
Reid Chung
Amanda Corby Noguchi
Nicole Drumeller Kim
June Fernandez
Terri Funakoshi
Susan Ing
Kristi Inkinen-Yanagihara
Melanie Islam
Dr. Tyrie Lee Jenkins, M.D.
Stacey Katakura
Kanani Kealoha-Faleafine

The Honorable Ann Hayashi Kobayashi
Lorna Lee Lo
Lutheran Church of Honolulu
Cara Mazzei
Colleen McAluney
Colleen Minami
Angie Nakasone
Noriko Namiki
Kristi Nohealani Lefforge
Kendra Oishi
PACBLU
Paige Pahlmeyer
Paul Pancho
Cayenne Pe'a
Dr. Mary Therese Perez Hattori, Ed.D.

Evelyn Ramo
Esther Roberts
Crystal Rose
Grace Saturnia
Catherine Schultz
Vincent Shigekuni
Michelle Stone
Tracy Tanaka
Donna Tanoue
Julie Trees Watumull
Marcie Uehara Herring
Janel Yoshimoto
Isla Young

YWCA IS ON A MISSION







120th ANNIVERSARY MURAL BY KRIS GOTO

Mrs. B.F. Dillingham. Elizabeth Fuller. Julia Morgan. Catherine Jones Richards. Toshiko Takaezu. Mary Sia. Patsy T. Mink.

Seven inspiring women. More than a century of commitment to the YWCA mission, "eliminating racism, empowering women."

As local artist Kris Goto painted the finishing touches on each figure in the new "Women of YWCA Oʻahu" mural at YWCA Laniākea, a powerful story of community-mindedness and determination flowed through the waves of history these trailblazers navigated with YWCA Oʻahu. The mural, completed in the summer of 2020, was part of a milestone year for us, as we marked our 120th anniversary.